

Mid-term Evaluation and Learning Exercise of Project South Africa Public Buildings and Infrastructure

Management Response

August 2025



Mitigation Action
Facility

On behalf of

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Federal Ministry
for Economic Affairs
and Climate Action



UK Government



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Energy and Utilities



on the basis of a decision
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Management Response Content

MANAGEMENT RESPONSE CONTENT.....	2
1 EVALUATION AND LEARNING EXERCISE (ELE) OF THE SOUTH AFRICA PUBLIC BUILDINGS AND INFRASTRUCTURE PROJECT – MANAGEMENT RESPONSE.....	3
1.1 Background	3
1.2 Recommendations to the project team to achieve the goal of the project.....	3
1.3 Recommendations to project partners for supporting the success of the project	4
1.4 Response to the recommendations to the Mitigation Action Facility for the review, approval and management of future interventions.....	5
Donor Acknowledgement.....	6
Imprint & Contact	6

1 Evaluation and Learning Exercise (ELE) of the South Africa Public Buildings and Infrastructure Project – Management Response

1.1 Background

In 2025, the Mitigation Action Facility project South Africa Energy Efficiency in Public Buildings and Infrastructure Programme (EEPPIP) was subject to an independent mid-project ELE conducted by an evaluation team led by Dorsch Impact.

The project and Technical Support Unit (TSU) provided responses to the recommendations made by the evaluation team as follows:

1.2 Recommendations to the project team to achieve the goal of the project

Recommendations	Activities	Responsible Entity	Timeline
Recommendation 1: Strengthen institutional coordination and clarify mandates and actionable activities.	Recommendation accepted. Institutional coordination has been a priority activity over the past 6 months and going forward. Concerns have been raised with the senior officials with the partners. The Project Steering Committee has now been formally established, and this is a priority on the agenda. All mandates to be fully clear and agreed.	GIZ in consultation with partners	End August 2025 for new final structure confirmed by PSC, but ongoing monitoring
Recommendation 2: Fast-track delayed activities and unlock implementation blockages.	Recommendation accepted. Most delayed activities linked to pipeline development and linked to institutional coordination. GIZ to support partners in implementation.	GIZ through partners	Ongoing
Recommendation 3: Embed Gender Equality and Social Inclusion (GESI) principles into national energy policy and procurement frameworks.	Recommendation partially accepted. The GESI analysis is complete and the GESI action plan is in the process of finalization. These will be workshopped with DEE, both the energy efficiency technical team and the DEE gender unit, to support inclusion into national policy, regulations, and EE implementation	GIZ to support DEE has responsibility	End October 2025

Recommendations	Activities	Responsible Entity	Timeline
	structure. However, GIZ can only make recommendations and cannot assure that these will be adopted. Action plan is due by the end of September 2025. A follow-on activity to implement some of the findings is being developed.		
Recommendation 4: Strengthen engagement with ESCOs through the ESCO Foundation and refine the procurement process to support scalable energy efficiency implementation	Recommendation accepted. A key component of the capacity building work under the NBI grant agreement relates to engagement with ESCOs. An engagement plan has been developed to include the ESCO association, the South Africa Energy Efficiency Confederation, Black Energy Professionals Association and South Africa Females in Energy Efficiency.	GIZ through partners	End October 2025
Recommendation 5: Developing Project Pipeline.	Recommendation accepted. The project pipeline is under development, with approximately 18 institutions actively participating, of which 3 are at an advanced stage of development. The total pipeline value is presently estimated at approximately EUR 25 m., with an advanced development pipeline EUR 5 m.	GIZ through partners	Ongoing

1.3 Recommendations to project partners for supporting the success of the project

Recommendations	Activities	Responsible Entity	Timeline
Recommendation 6: Develop and implement a centralized project dashboard to track progress across all workstreams.	Recommendation acknowledged. A dashboard is being designed and implemented at the PSC level to highlight the program's achievements and progress to keep everyone focused.	PMT / EEPSU	End October 2025
Recommendation 7:	Recommendation acknowledged.	IDC/GIZ/DEE	Ongoing

Recommendations	Activities	Responsible Entity	Timeline
Facilitate a more enabling regulatory environment for ESCO market development.	<p>Through IDC grant agreement a partial credit guarantee or credit enhancement facility to reduce perceived risk will be provided to ESCOs followed by a potential lending fund still to be elaborated on in the concluding agreement.</p> <p>Training of ESCOs, regulators and financial institutions/IDC are planned to build financial expertise.</p> <p>EE upgrades and RE use in government buildings is already supported through the EEDSM government programme.</p>		

1.4 Response to the recommendations to the Mitigation Action Facility for the review, approval and management of future interventions

Recommendations	Activities	Responsible Entity	Timeline
Recommendation 8: Provide at least 3-6 months of market testing phase of the EnPC Model.	<p>Recommendation accepted.</p> <p>The project ends in December 2026, so the timeline would allow us to incorporate the recommendation. However, whether the project manages to achieve this depends on its stakeholders and the pace of project activities.</p>	TSU and project team	Ongoing
Recommendation 9: Limit the number of stakeholders during the Project Design and Development.	<p>Recommendation partially accepted.</p> <p>Applicants must ensure that the relevant stakeholders are consulted and engaged appropriately during the Detailed Preparation Phase (DPP). Key project stakeholders must be identified at the Outline stage already.</p>	TSU and project team	Ongoing
Recommendation 10: Prioritise strong GESI outcomes and transformational potential.	<p>Recommendation accepted.</p> <p>GESI aspects are integrated in MAF projects according to its Gender Vision and Gender Action Plan.</p>	TSU	Ongoing

Donor Acknowledgement

The Mitigation Action Facility is a joint initiative of the German Federal Ministry for the Economic Affairs and Climate Action (BMWK), UK's Department for Energy Security & Net Zero, the Danish Ministry of Climate, Energy and Utilities (KEFM), the Danish Ministry of Foreign Affairs (MFA), the European Union and the Children's Investment Fund Foundation (CIFF).

Disclaimer

Some of the content in this document was authored under the NAMA Facility but is published by the Mitigation Action Facility. The Mitigation Action Facility is a continuation of the NAMA Facility and builds on its legacy. The NAMA Facility was active from 2012 to early 2023.

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